Bank of Baroda (Uganda) Limited

ANNUAL RESULTS FOR THE YEAR ENDED 31ST DECEMBER 2025

Shashi Dhar
Managing Director

Managing Director's Statement

Dear Stakeholders,
I am pleased to present the Annual Financial Statements of Bank of Baroda (Uganda) Limited for the year ended 31st December 2025. Despite both global and local economic challenges, the Bank has demonstrated strong financial stability and sustained growth.

The financial performance for 2025 reflects the Bank's resilience and disciplined execution of its strategic priorities, supported by a customer-centric approach that has driven growth across our core business segments. We recorded improvements across nearly all key financial metrics, underscoring the strength of our operations and business model.

During the year, we remained focused on strengthening our core banking operations, enhancing our digital transaction platforms to deliver faster, more convenient, and efficient services, and improving overall customer experience across all touchpoints.

Our continued emphasis on robust risk management and strict regulatory compliance has further reinforced a strong foundation for sustainable future growth.

Overall, 2025 has been a positive and rewarding year for the Bank, marked by notable progress across multiple financial parameters. This performance was achieved despite a challenging operating environment characterized by rising costs of doing business, increased competition, evolving customer expectations, fraud risks, and significant investments in technology.

I attribute this success to the dedication and commitment of our staff in executing the Bank's strategy, the continued trust and support of our valued customers, our investments in modern technology and innovation, the introduction of new products and services, adherence to strong governance practices, and the unwavering support of our stakeholders.

I am pleased to present the key financial highlights for the year.

Performance Highlights

The Bank recorded an increase in profit after tax to UShs 156.84 billion in December 2025 from UShs 133.95 billion in 2024, representing a growth of 17.08%.

Bank assets closed at UShs 3,497.83 billion in 2025 from UShs 3,082.95 billion in 2024, representing a growth of 13.46%.

Net loans closed at UShs 1,614.30 billion in 2025 from UShs 1,447.00 billion in 2024, representing a growth of 11.56%.

Customer Deposits closed at UShs 2,520.96 billion in 2025 from UShs 2,204.86 billion in 2024, representing a growth of 14.34%.

Profit After Tax ↑ +17.08% to UShs 156.84 Billion	**Total Assets** ↑ +13.46% to UShs 3,497.83 Billion
Net Loans & Advances ↑ +11.56% to UShs 1,614.30 Billion	**Customer Deposits** ↑ +14.34% to UShs 2,520.96 Billion
Fee & Commission Income ↑ +20.41% to UShs 12.07 Billion	**NPA** ↓ 0.02% to UShs 342.21 Million

Our Sustainability Agenda

In addition to financial success, we continue to prioritise responsible banking, supporting economic development, and fostering financial inclusion. Driving positive change, over the past year, our ESG initiatives have focused on sustainability, social impact, and strong governance. From reducing our carbon footprint and increasing community engagement to upholding ethical business practices, the Bank has committed to following established rules, principles and best practices under corporate governance standards. A few sustainability initiatives of the bank.

Paper Reduction

To reduce paper consumption and promote efficient digital workflows, the Bank has implemented a range of paper-saving initiatives. These include the transition to electronic documentation for preferential requests and loan applications, adoption of e-signatures where feasible, promotion of double-sided printing, and reduction of non-essential print jobs. Additionally, the Bank issues monthly electronic statements (e-statements) to customers, significantly reducing paper usage and associated environmental impact.

Water Management and Plastic Waste Reduction

As part of its commitment to responsible resource management, the Bank is actively reducing plastic waste by minimizing the use of single-use plastic water bottles across all offices. This initiative supports broader efforts to reduce plastic pollution, promote sustainable consumption practices, and protect water resources.

Sustainable and Clean Energy

In support of clean energy access and community well-being, the Bank distributed solar lamps to underserved communities as a sustainable alternative to kerosene lamps. This initiative provides safer and cleaner lighting solutions, reduces household reliance on fossil fuels, lowers carbon emissions, and improves quality of life in rural and off-grid areas.

Dr. Micheal Atingi-Ego, Governor, Bank of Uganda; Dr. Rebecca Isabella Kikonco, Chairperson, and Mr. Shashi Dhar, Managing Director, Bank of Baroda (Uganda) Limited, distributing solar lights.

Youth Empowerment and Sports Development

As part of its CSR commitment to social development and youth empowerment, the Bank proudly sponsored initiatives, including the International Para Badminton Tournament, the Yogasana Sports Association for Yoga initiatives, and the Run for Girl Child Education organised by the Islamic University in Mbale.

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Financial Inclusion and Financial Literacy

During Global Savings Month, the Bank partnered with the Uganda Institute of Banking and Financial Services (UIBFS) to implement the "Savings Challenge 2025" campaign, aimed at improving financial awareness and fostering positive savings behavior among individuals.

Bank staff and some of the Nakawa Market Business people after a financial literacy session.

Financial support towards health care

Financial support towards refurbishment of a dormitory facility which serves vulnerable cancer patients undergoing treatment and sponsored 2 medical camps in association with several organizations.

A health camp

Blood Donation Camps

The Bank sponsored 12 blood donation camps, resulting in the collection of 622 units of blood, contributing to national blood supply efforts.

Mr. Shashi Dhar, Managing Director (left), and Mr. Deepak Kumar Mishra, Executive Director (right), distribute solar lights and t-shirts to blood donors.

Tree Planting and Biodiversity Conservation

As part of its reforestation and biodiversity conservation efforts, the Bank partnered with the National Forestry Authority (NFA) to restore 20 hectares of the Jubiya Central Forest Reserve in Masaka District. The initiative involved community volunteers, schools, and Bank staff in tree-planting activities, promoting environmental awareness and community participation. Long-term monitoring mechanisms have been established to track tree survival rates and forest regeneration, ensuring sustainable ecological impact.

Dr. Micheal Atingi-Ego, Governor, Bank of Uganda, together with Mr. Shashi Dhar, Managing Director, Bank of Baroda (Uganda) Limited, planting a sapling at Jubiya Central Forest Reserve.

Heart Surgery Sponsorship

Through partnerships with the Indian Association of Uganda and Sindhi Community Uganda, the Bank sponsored 100 life-saving heart surgeries for Ugandan children in India, significantly improving health outcomes and quality of life.

Bank of Baroda (Uganda) Limited, contibuted UShs 51 Million towards 100 heart surgeries for Ugandan children in India.

Support to Special needs Children

The Bank has, for the past five years, consistently supported children living with cerebral palsy through the provision of food supplies and scholastic materials. This ongoing initiative reflects the Bank's commitment to inclusive social development, supporting vulnerable groups, and enhancing access to basic needs and education for children with special needs.

The Bank distributing food supplies and scholastic materials to children with celebral palsy.

Recognition Awards

1. Best Bank in SME Banking during the Annual Bankers Awards 2025.
2. 1st Runner-up in the Agricultural Credit Facility (AFC) for timely and full payment of loans due to the Bank of Uganda as of March 21 2025.
3. Best Communication and presentation Award 2025 under Financial reporting Awards, i.e. FiRe Awards 2025.
4. The Bank was recognised for its contribution towards capacity building of staff through Short skills programs at the Uganda Institute of Banking and Financial Services.

Looking Ahead

In 2026, the Bank will enhance customer satisfaction, leveraging technology-driven service delivery, improving operational efficiency, and fostering a culture that promotes learning, innovation, and timely execution. We will also continue to invest in developing employee capabilities while nurturing an environment that encourages creativity and innovation. I extend my sincere gratitude to the Government of the Republic of Uganda, the Bank of Uganda, the Capital Markets Authority, the Deposit Protection Fund (DPF), and the Uganda Securities Exchange for their valubale guidance and continued support in strengthening the Bank's operations. I express my deepest gratitude to all employees, esteemed customers and shareholders of the Bank for their continous support and patronage.

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BANK OF BARODA (UGANDA) LIMITED

SUMMARY OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2025

I. REPORT OF THE INDEPENDENT AUDITOR ON THE PUBLISHED SUMMARY FINANCIAL STATEMENTS TO THE SHAREHOLDERS OF BANK OF BARODA (UGANDA) LIMITED

Opinion

The summary financial statements, which comprise the summary statement of financial position as at 31 December 2025, the summary statement of profit or loss and other comprehensive income for the year then ended 31 December 2025, and related notes, are derived from the audited financial statements of Bank of Baroda (Uganda) Limited for the year ended 31 December 2025.

In our opinion, the accompanying summary financial statements are consistent, in all material respects, with the audited financial statements in accordance with the Financial Institutions (External Auditors) Regulations, 2010.

Summary Financial Statements

The summary financial statements do not contain all the disclosures required by the IFRS Accounting Standards as issued by the International Accounting Standards Board, and the requirements of the Companies Act, Cap 106, the Financial Institutions Act, Cap 57 Laws of Uganda and Financial Institutions Regulations of Uganda. Reading the summary of financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial statements and the auditor's report thereon.

The summary financial statements and the audited financial statements do not reflect the effects of events that occurred subsequent to the date of our report on the audited financial statements.

The Audited Financial Statements and Our Report Thereon

We expressed an unmodified audit opinion on the audited financial statements in our report dated 30 March, 2026. That report also includes the communication of key audit matters. Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period.

Directors' Responsibility for the Summary Financial Statements

The directors are responsible for the preparation of the summary financial statements in accordance with the Financial Institutions (External Auditors) Regulations, 2010.

Auditor's Responsibility

Our responsibility is to express an opinion on whether the summary financial statements are consistent, in all material respects, with the audited financial statements based on our procedures, which were conducted in accordance with International Standards on Auditing (ISA) 810 (Revised), Engagements to Report on Summary Financial Statements.

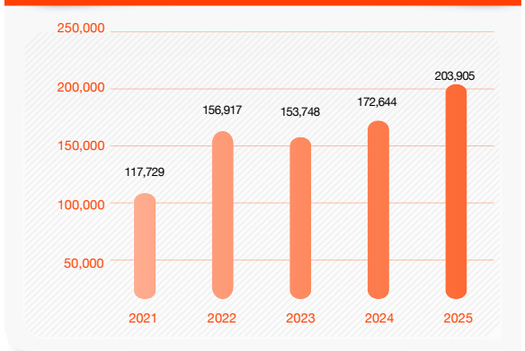
Ernst & Young
Certified Public Accountants
EY House
Plot 18, Clement Hill Road
Shimoni Office Village
P.O. Box 7215, Kampala, Uganda

Date: 30 March, 2026

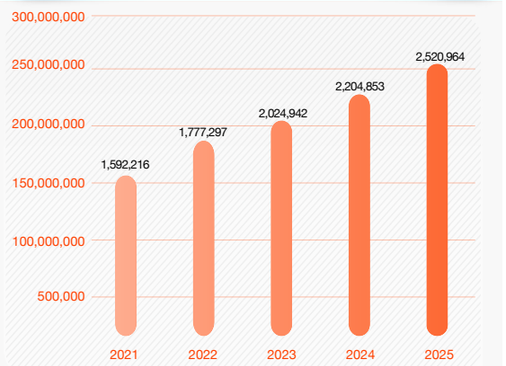
KEY PERFORMANCE INDICATORS 2025

Return on Equity	Earning per Share	Return on Asset
18.16%	10.46	4.72%
increase from	increase from	increase from
17.31%	8.93	4.45%
in 2024	in 2024	in 2024

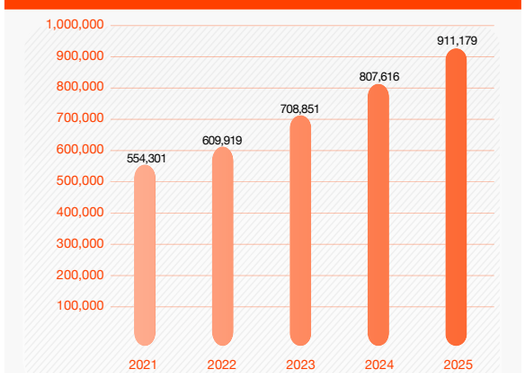
Profit Before Tax (UShs 'Millions)



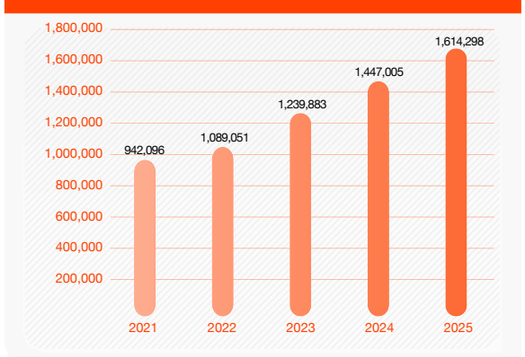
Customer Deposits (UShs 'Millions)



Share Holders Equity (UShs 'Millions)



Net Loans & Advances to Customers (UShs 'Millions)



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II. SUMMARY STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2025

	2025 UShs '000	2024 UShs '000
Assets		
Cash and balances with Bank of Uganda	454,311,472	198,984,257
Balances with banking institutions	241,273,142	409,569,749
Due from group companies	2,322,942	3,824,254
Marketable (trading) securities	1,002,496,473	836,424,332
Loans and advances (Net)	1,614,297,708	1,447,004,620
Investment securities	129,194,293	135,336,796
Other assets	13,710,916	7,071,198
Property, equipment and right-of-use assets	33,097,538	34,258,975
Intangible assets	2,401	38,789
Current income tax recoverable	1,338,940	1,837,183
Deferred tax asset	5,786,955	8,596,043
Total assets	**3,497,832,780**	**3,082,946,196**
Liabilities and shareholders' equity		
Customers' deposits	2,520,963,701	2,204,853,439
Borrowed funds	15,098,557	18,903,359
Other liabilities	49,097,654	50,388,759
Dividends payable	1,493,445	1,184,495
Total liabilities	**2,586,653,357**	**2,275,330,052**
Share capital	150,000,000	150,000,000
Retained earnings	662,506,385	595,016,070
Proposed dividend	90,000,000	60,000,000
Fair Value reserve	(3,761,750)	(10,489,176)
Revaluation Reserve	12,434,788	13,089,250
Total shareholders' equity	**911,179,423**	**807,616,144**
Total liabilities and shareholders' equity	**3,497,832,780**	**3,082,946,196**

III. SUMMARY STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED DECEMBER 31, 2025

	2025 UShs '000	2024 UShs '000
Income		
Interest on deposits and placements	23,794,661	25,062,431
Interest on loans and advances	176,477,363	159,501,643
Interest on marketable/ trading securities	132,050,951	105,582,782
Interest on investment securities	20,324,264	22,598,255
Foreign exchange income	5,948,755	4,682,350
Fees and commission income	12,070,498	10,023,603
Other income	8,891,991	18,827,069
Total income	**379,558,483**	**346,278,133**
Expenditure		
Interest expense on deposits	119,386,509	114,203,296
Interest expense on borrowings	1,141,504	1,775,061
Other interest expense	350,866	379,500
Provision for bad and doubtful debts	2,837,233	9,701,272
Administrative and service level agreement fees	731,408	884,802
Operating expenses	51,206,142	46,690,360
Total expenditure	**175,653,662**	**173,634,291**
Income tax charge	47,068,968	38,690,624
Profit for the year	**156,835,853**	**133,953,218**
Other comprehensive income/loss for the year, net of tax	**6,727,426**	**(5,483,333)**
Total comprehensive income for the year, net of tax	**163,563,279**	**128,469,885**
Earnings per share		
Basic and diluted earnings per share	10.46	8.93

IV. OTHER DISCLOSURES

	2025 UShs '000	2024 UShs '000
Contingent liabilities		
Letter of credit	262,830,230	78,547,184
Guarantees and performance bonds	147,232,436	97,792,623
Total	**410,062,666**	**176,339,807**
Commitments		
Undrawn credit lines	518,538,958	380,608,141
Other commitments (Collateral received under Repo transaction)	220,552,800	-
Total	**739,091,758**	**380,608,141**
Non-performing loans and other assets	342,211	2,976,526
Interest in suspense	35,743	335,046
Bad debts written off	1,823,263	398,649
Large loan exposures	1,045,756,854	770,055,318
Insider loan exposures	472,751	281,326
Capital Position		
Core capital	791,622,133	725,855,415
Supplementary capital	28,948,764	27,842,214
Total qualifying capital	**820,570,897**	**753,697,629**
Total Risk Weighted Assets (RWA)	**2,476,765,339**	**2,401,637,200**
Core capital to RWA	**31.96%**	**30.22%**
Total qualifying capital to RWA	**33.13%**	**31.38%**

V. SUMMARY STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2025

	2025 UShs '000	2024 UShs '000
Operating activities		
Interest receipts	318,762,856	300,069,203
Interest payments	(120,421,573)	(110,087,342)
Net fees and commission receipts	22,122,343	21,184,377
Other income received	4,800,474	6,495,943
Recoveries on loans previously written off	8,265,472	16,910,534
Payments to employees and suppliers	(16,566,732)	(74,833,028)
Unrealised exchange foreign loss	(110,359)	(36,647)
Changes in working capital items		
Increase in loans and advances to customers	(164,455,856)	(197,420,653)
Increases in balances with Bank of Uganda under repurchase agreement	(219,839,420)	-
Increase in cash reserve requirement	(20,730,000)	(26,820,000)
Increase in investments in government securities maturing after 3 months	(209,797,173)	(27,385,669)
Increase in other assets	(6,639,718)	(531,287)
Increase in customer deposits	316,110,262	179,911,460
(Decrease)/increase in borrowed funds	(3,804,802)	4,580,769
Decrease in other liabilities	(982,155)	(5,139,510)
	(93,286,381)	**86,898,150**
Interest paid on lease	(350,501)	(227,705)
Income tax paid	(48,256,998)	(41,774,373)
Net cash flows (used in) / from operating activities	**(141,893,880)**	**44,896,072**
Investing activities		
Purchase of intangible assets	-	(3,000)
Purchase of property and equipment, excluding right-of-use assets	(1,906,774)	(796,204)
Proceeds from disposal of equipment	53,762	36,956
Net cash flows used in investing activities	**(1,853,012)**	**(762,248)**
Financing activities		
Dividends paid	(60,000,000)	(30,000,000)
Lease payments - principal	(1,271,126)	(1,420,300)
Net cash flows used in financing activities	**(61,271,126)**	**(31,420,300)**
Net (decrease)/increase in cash and cash equivalents	**(205,018,018)**	**12,713,524**
Cash and cash equivalents at 1 January	560,992,906	548,242,735
Effect of exchange rate differences	110,359	36,647
Cash and cash equivalents at 31 December	**356,085,247**	**560,992,906**

VI. SUMMARY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED DECEMBER 31, 2025

	Share capital	Regulatory credit risk reserve	Revaluation reserve	FVTOCI reserve	Proposed dividend	Retained earnings	Total equity
	UShs '000	UShs '000	UShs '000	UShs '000	UShs '000	UShs '000	UShs '000
Balance at January 1, 2024	**150,000,000**	-	**13,778,158**	**(5,005,843)**	**30,000,000**	**520,078,698**	**708,851,013**
Profit for the year	-	-	-	-	-	133,953,218	133,953,218
Other comprehensive income	-	-	-	(5,483,333)	-	-	(5,483,333)
Total comprehensive income for the year, net of tax	-	-	-	**(5,483,333)**	-	**133,953,218**	**128,469,885**
Dividend paid	-	-	-	-	(30,000,000)	-	(30,000,000)
Dividend proposed	-	-	-	-	60,000,000	(60,000,000)	-
Total transactions with owners of the Bank	-	-	-	-	**30,000,000**	**(60,000,000)**	**(30,000,000)**
Transfer of excess depreciation on revaluation (net of tax)	-	-	(688,908)	-	-	688,908	-
Deferred tax impact on transfer of excess depreciation	-	-	-	-	-	295,246	295,246
Balance at December 31, 2024	**150,000,000**	-	**13,089,250**	**(10,489,176)**	**60,000,000**	**595,016,070**	**807,616,144**
Balance at January 1, 2025	**150,000,000**	-	**13,089,250**	**(10,489,176)**	**60,000,000**	**595,016,070**	**807,616,144**
Profit for the year	-	-	-	-	-	156,835,853	156,835,853
Other comprehensive income	-	-	-	6,727,426	-	-	6,727,426
Total comprehensive income for the year, net of tax	-	-	-	**6,727,426**	-	**156,835,853**	**163,563,279**
Dividend paid	-	-	-	-	(60,000,000)	-	(60,000,000)
Dividend proposed	-	-	-	-	90,000,000	(90,000,000)	-
Total transactions with owners of the Bank	-	-	-	-	**30,000,000**	**(90,000,000)**	**(60,000,000)**
Transfer of excess depreciation on revaluation (net of tax)	-	-	(654,462)	-	-	654,462	-
Balance at December 31, 2025	**150,000,000**	-	**12,434,788**	**(3,761,750)**	**90,000,000**	**662,506,385**	**911,179,423**

VII. BASIS OF PREPARATION

The summary financial statements for the year ended December 31, 2025 were prepared in accordance with the requirements of section 12(1) of the Financial Institutions (External Auditors) Regulations, 2010 and section 50(1) of the Financial Institutions Act, Cap 57 Laws of Uganda. The regulations require that a financial institution shall, within four months after the end of its financial year, publish its audited annual financial statements and the external auditor's report, in a newspaper circulating in the whole of Uganda in the format prescribed in the schedule to the regulations.

VIII. DIVIDENDS

The Board of the Bank has resolved to recommend dividend of UShs 90 Billion for the year ended December 31, 2025 i.e. UShs 6 per share. The proposal for paying dividend at UShs 6 per share will be subject to approval from Bank of Uganda and by the shareholders at the ensuing Annual General Meeting. The book closure date will be announced subsequent to receipt of the said Bank of Uganda approval.

IX. MESSAGE FROM DIRECTORS

The above summary financial statements were audited by Ernst & Young, Certified Public Accountant of Uganda who issued an unmodified audit opinion. The financial statements were approved by the Board of Directors on March 04, 2026 and discussed with Bank of Uganda on March 24, 2026. A copy of the audited financial statements of the Bank can be obtained from the Bank's website at www.bankofbaroda.ug as well as from the Bank's Head Office.

Deepak Kumar Mishra
Executive Director

Shashi Dhar
Managing Director

Rebecca Isabella Kiconco
Chairperson

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